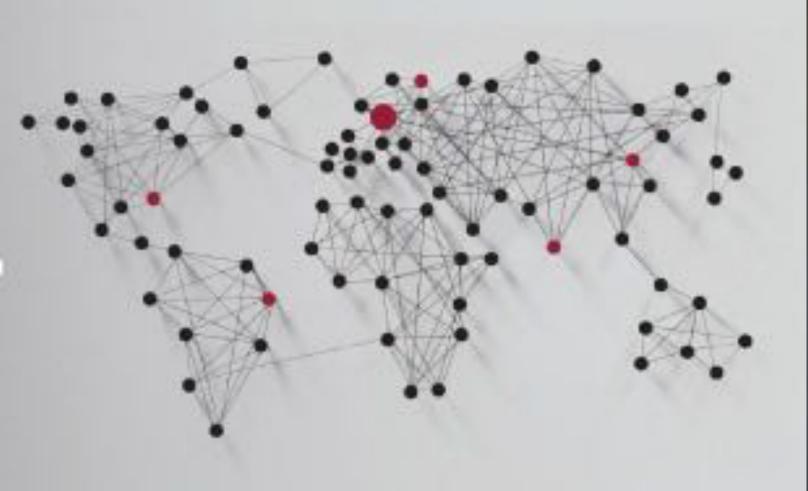
GLOBAL TRANSPORT DEVLOPMENT CHALLENGES





Exponential technological change and the future of humanity





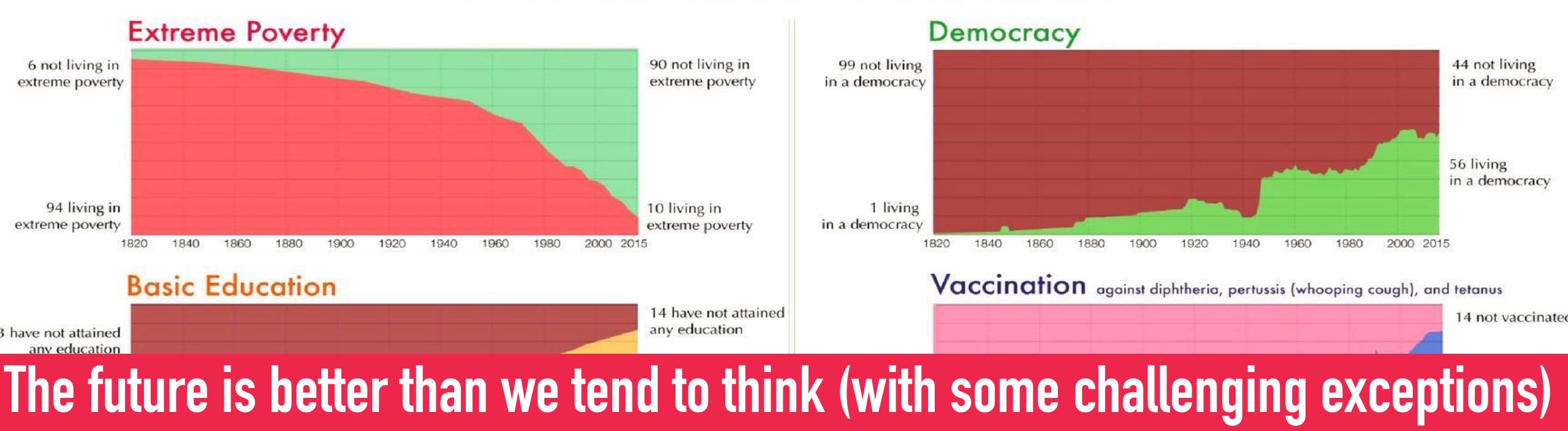


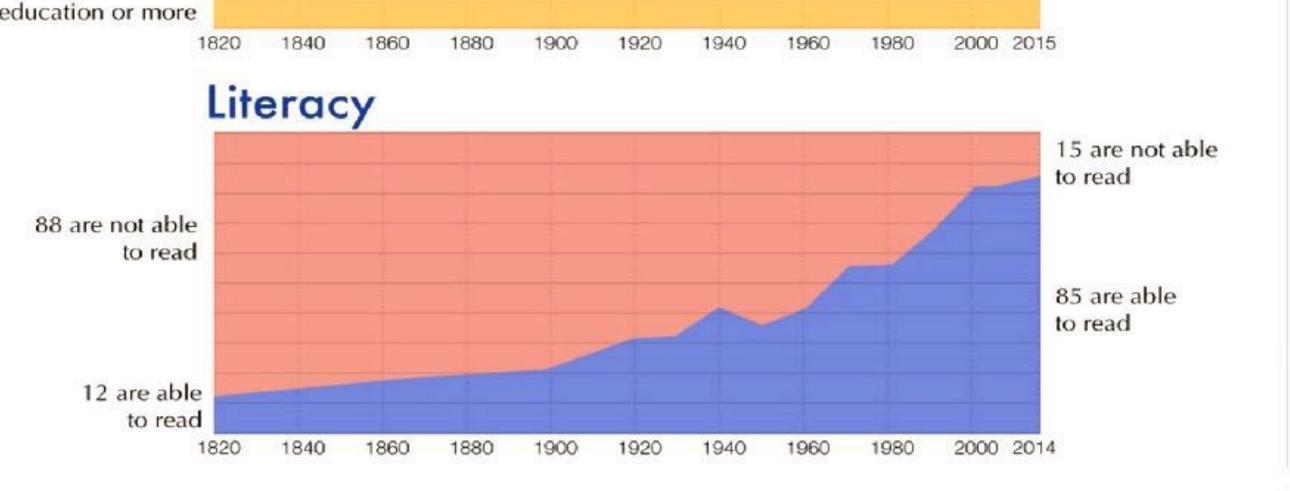




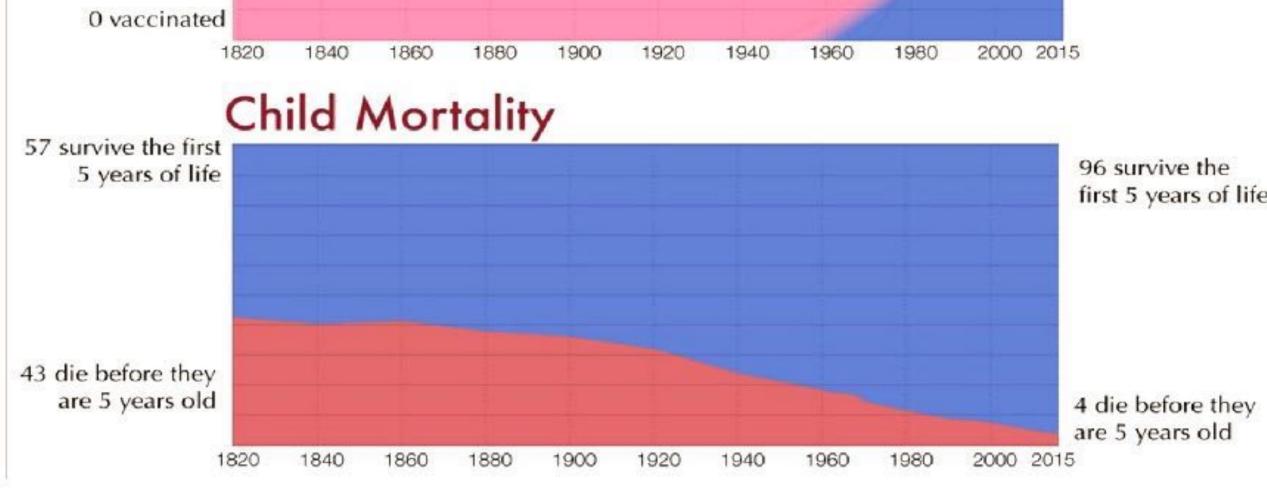
The World as 100 People over the last two centuries







17 have basic



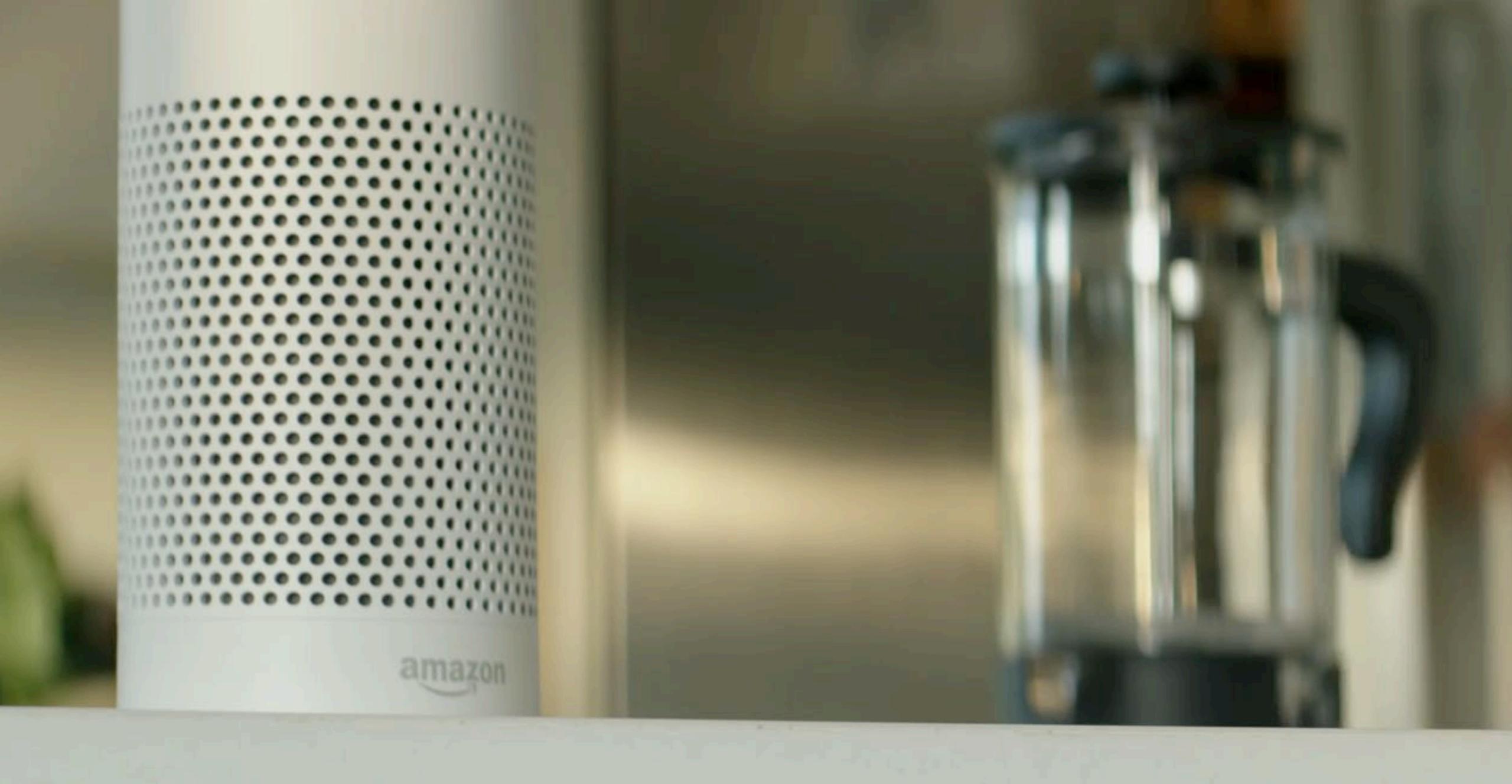
Hyper-connectivity changes everything





Science fiction is increasingly becoming science fact





We're at the pivot point of exponential change

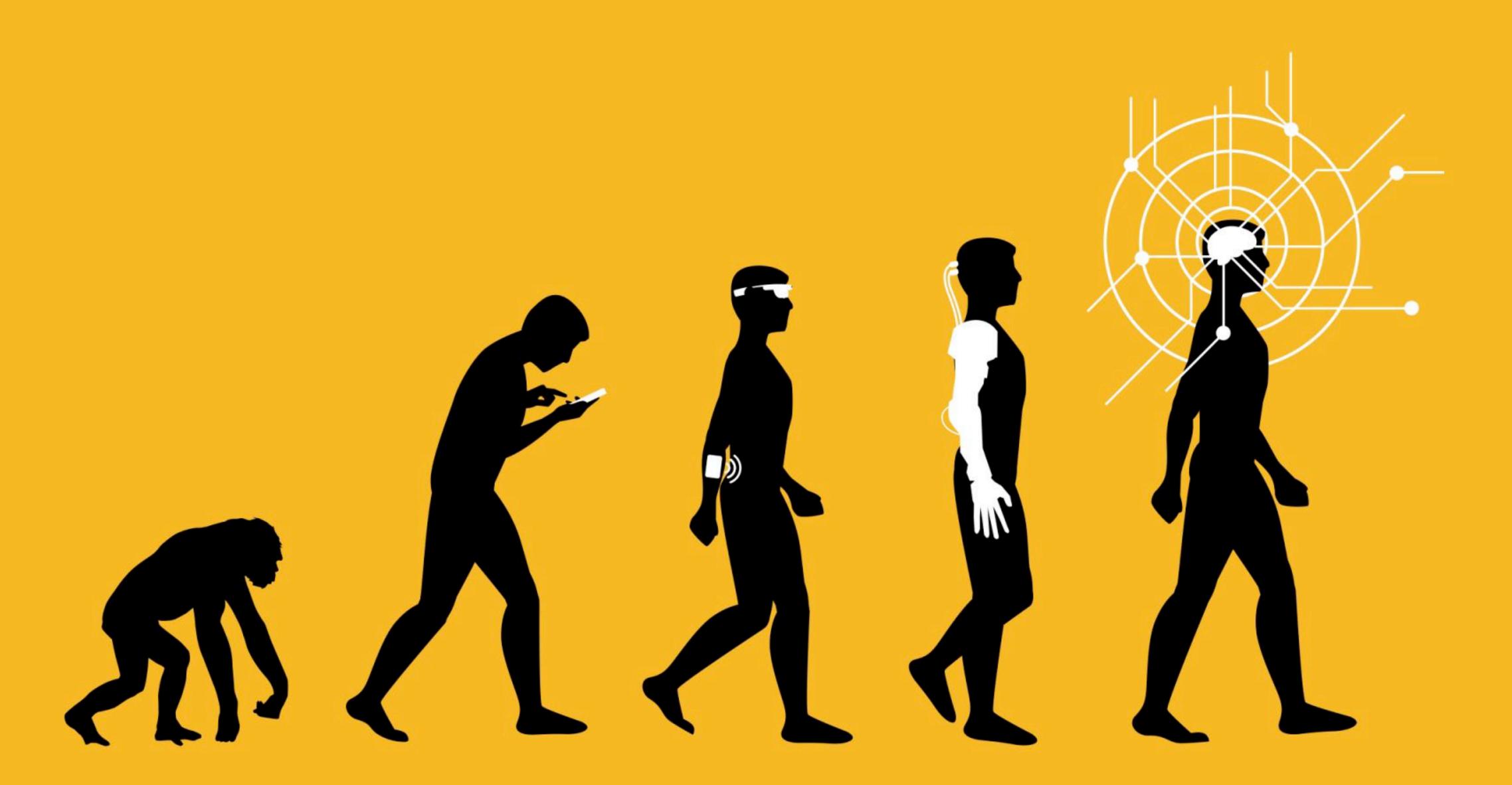
THE SINGULARITY

(the inflection point towards infinite computing power)

The end of oil Artificial Intelligence (AI) Quantum Computing Smart-everything The Internet of Things Hyper-connectivity

1248163264128

Humanity will change more in the next 20 years than the previous 300 years



Everything is connected: we must take a wider view to realize new opportunities





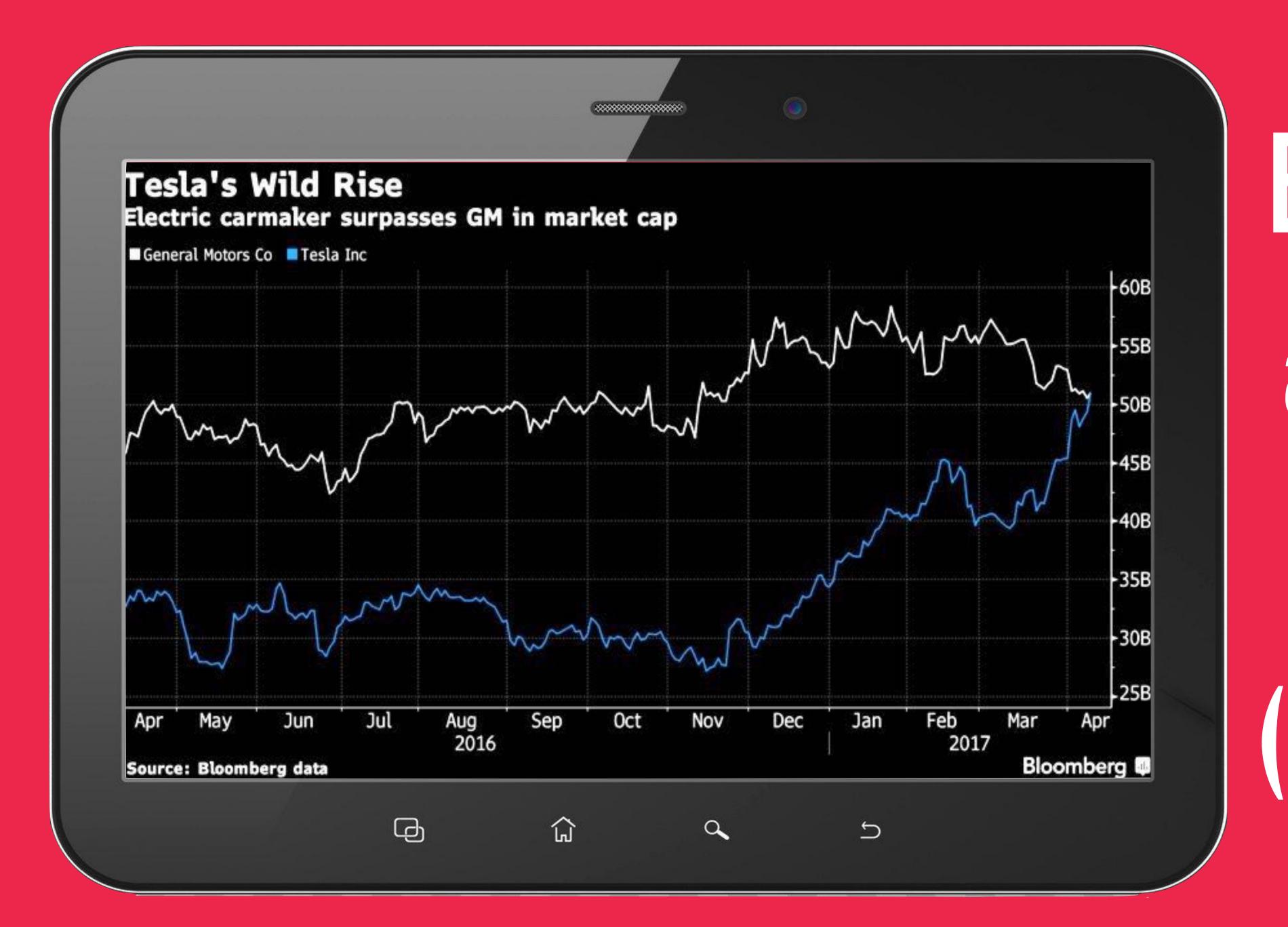
The ability to think 'from the future' as opposed to 'about the future' is crucial

The future is no longer an extension of the present

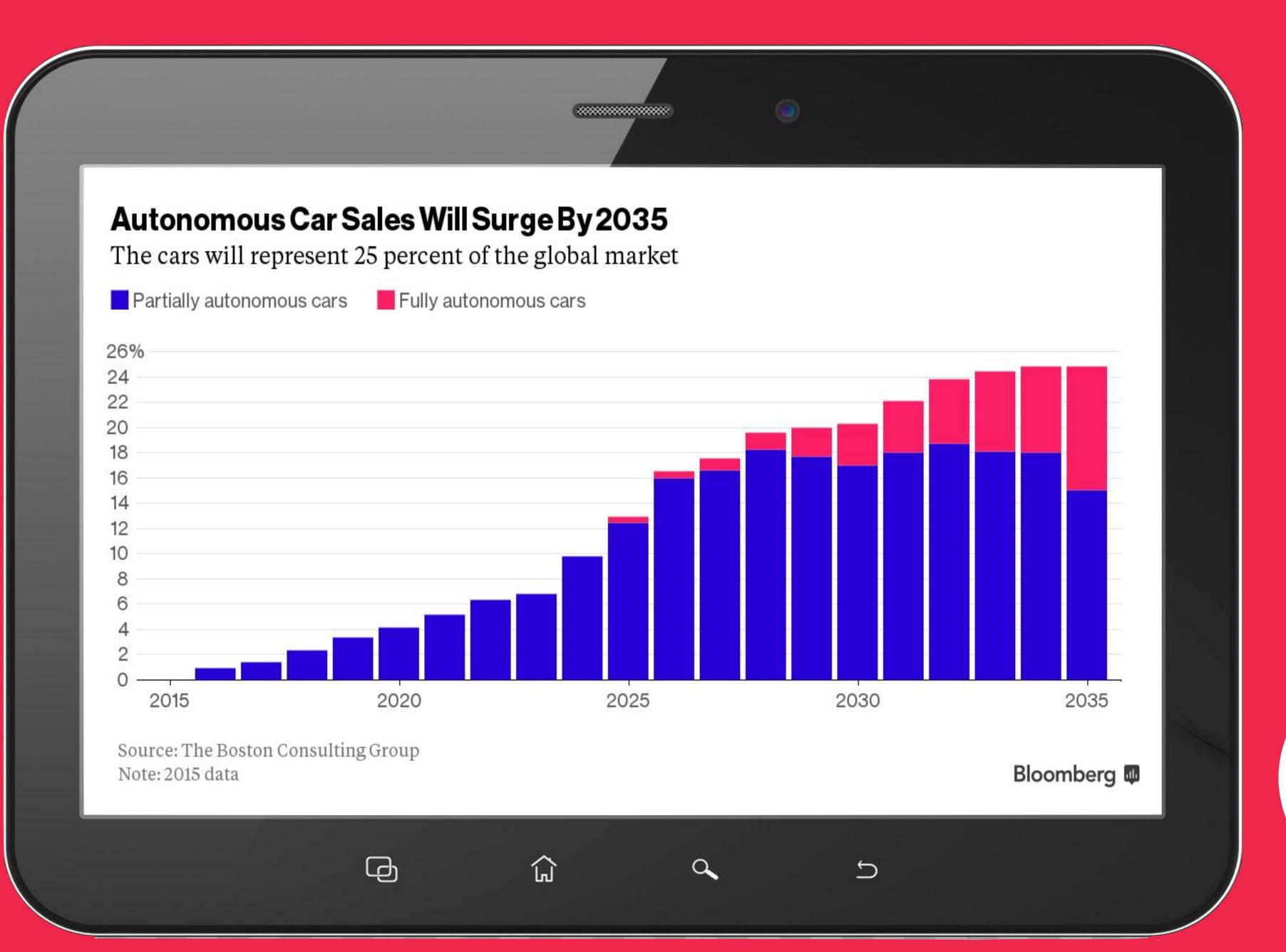


FUTURE





Business as usual is dead



Business as usual is dead

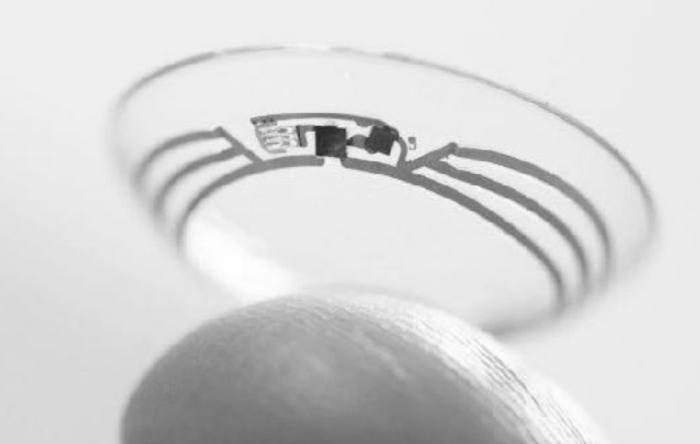
Electric Cars Go Mainstream Plug-in vehicles hit the accelerator EVs boost electricity demand by 8% 40,000 3,000 (TWh) 38,000 Global power generation 2,500 36,000 including EVs 34,000 2,000 32,000 Electricity demand 30,000 1,500 without EVs 28,000 1,000 26,000 24,000 500 22,000 Battery demand 20,000 2012 2015 2040 2012 2015 ■ Europe ■ USA ■ China ■ Japan Bloomberg New Energy Finance Ф

Business as usual s aeac





The partnership could have huge implications in the development of tiny, invisible computers.





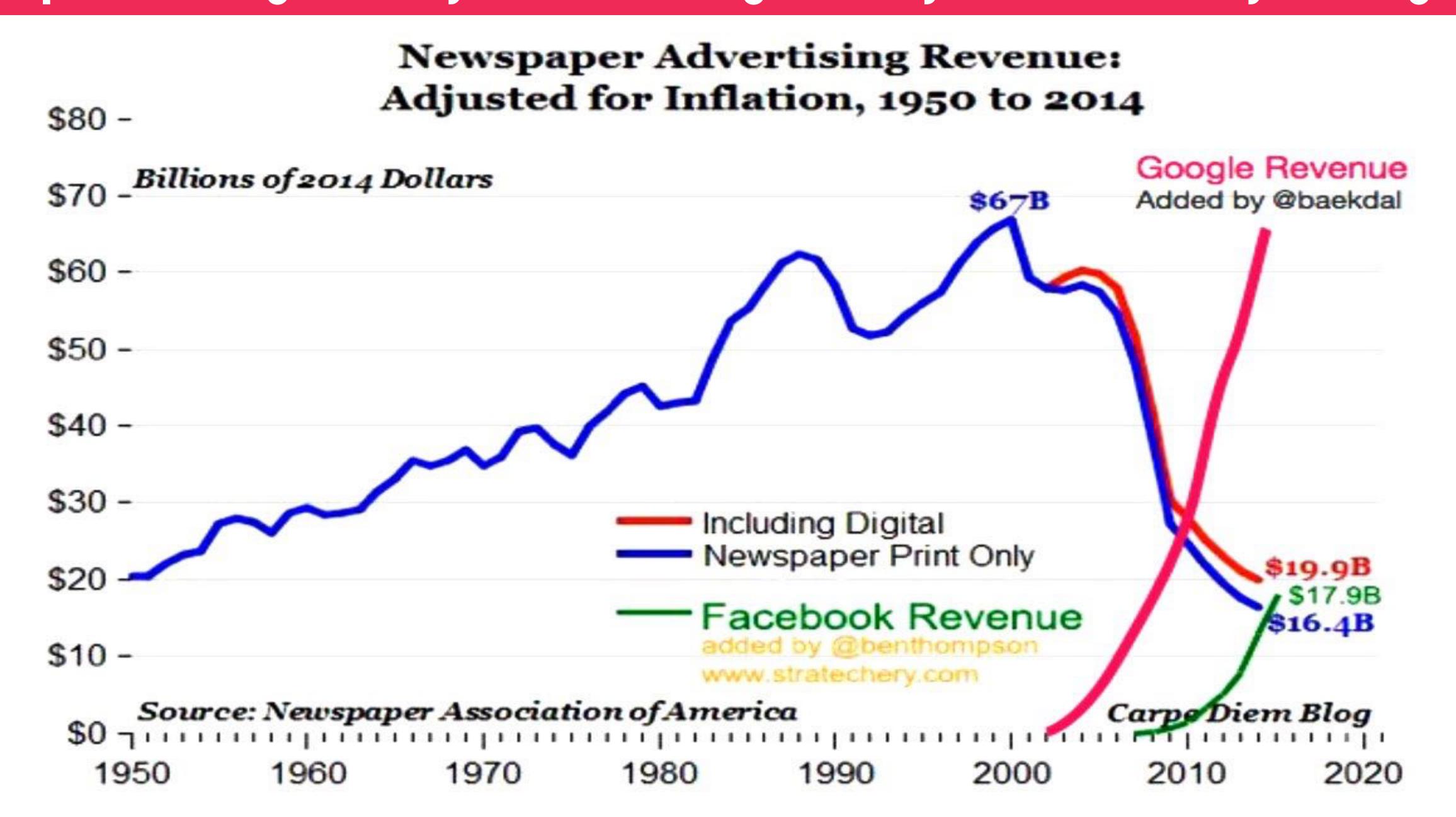
Build Your Own Electric Car: Now All Of Tesla's Patents Are Open Source

2017 Global Internet Market Capitalization Leaders = Most Extending Leads Apple / Google-Alphabet / Amazon / Facebook / Tencent / Alibaba

Rank	Company	Region	Current Market Value (\$B)
1	Apple	USA	\$801
2	Google - Alphabet	USA	680
3	Amazon	USA	476
4	Facebook	USA	441
5	Tencent	China	335
6	Alibaba	China	314
7	Priceline	USA	92
8	Uber	USA	70
9	Netflix	USA	70
10	Baidu	China	66
11	Salesforce	USA	65
12	Paypal	USA	61
13	Ant Financial	China	60
14	JD.com	China	58
15	Didi Kuaidi	China	50
16	Yahoo!	USA	49
17	Xiaomi	China	46
18	eBay	USA	38
19	Airbnb	USA	31
20	Yahoo! Japan	Japan	26
Total			\$3,827

Source: Mary Meeker / KPCB 2017 \$3,827

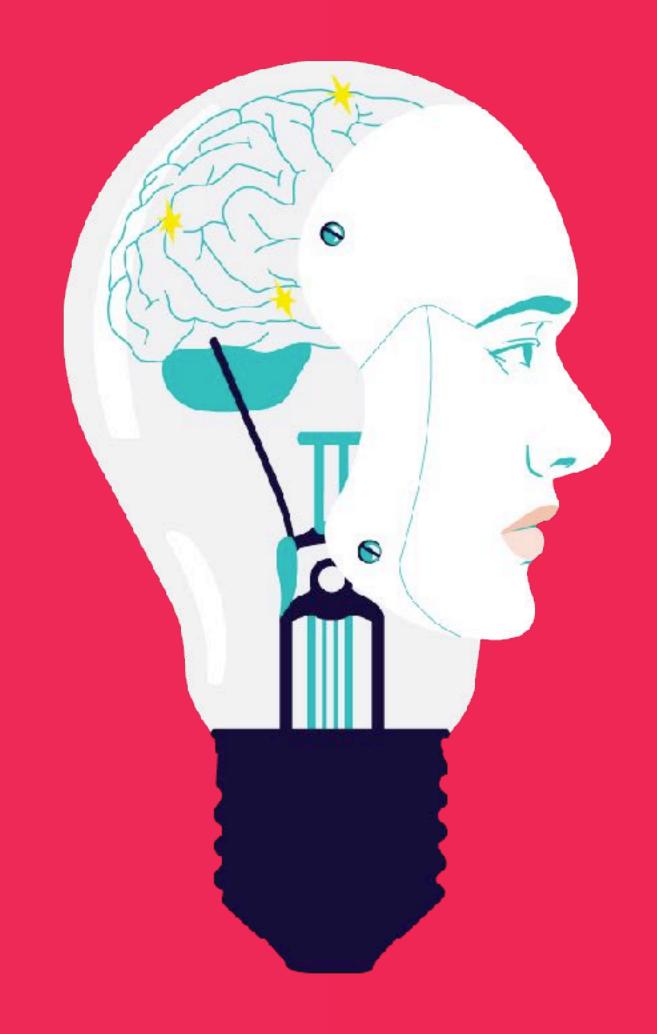
Transportation: get ready for similar 'gradually then suddenly' changes



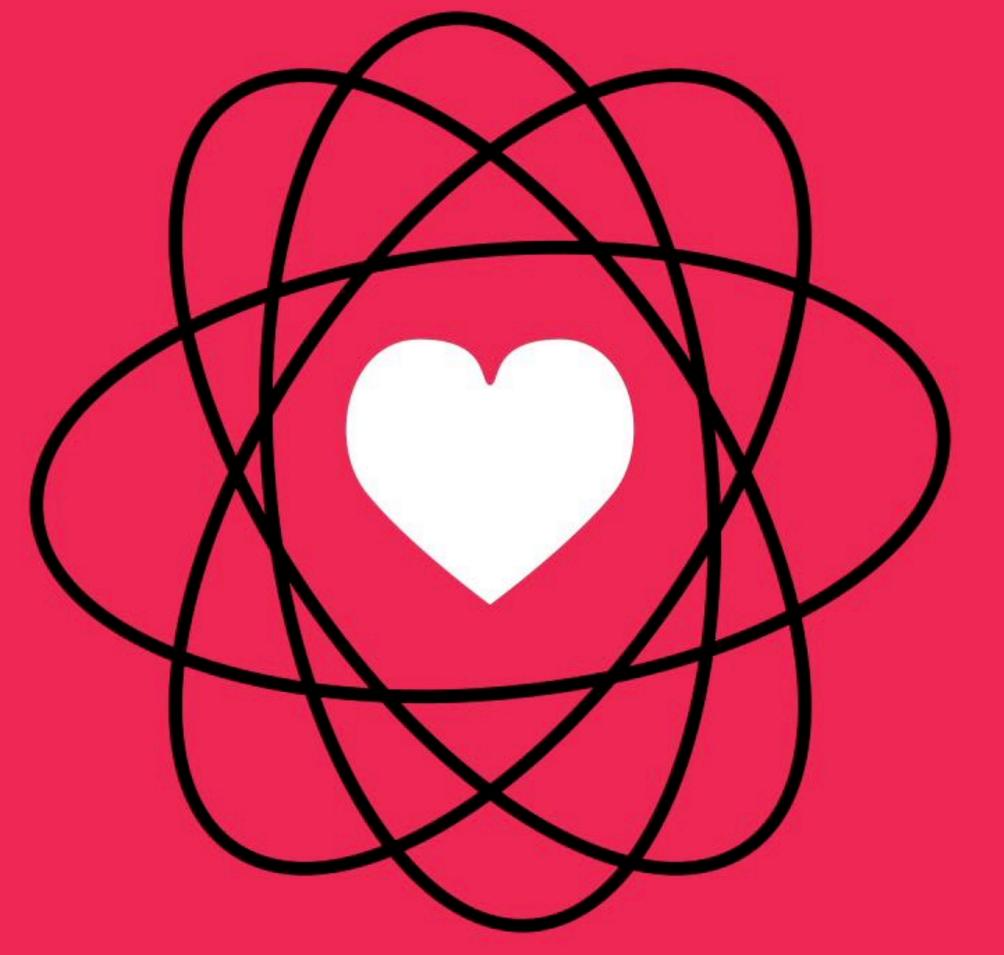
Technology

Humanity

Gerd



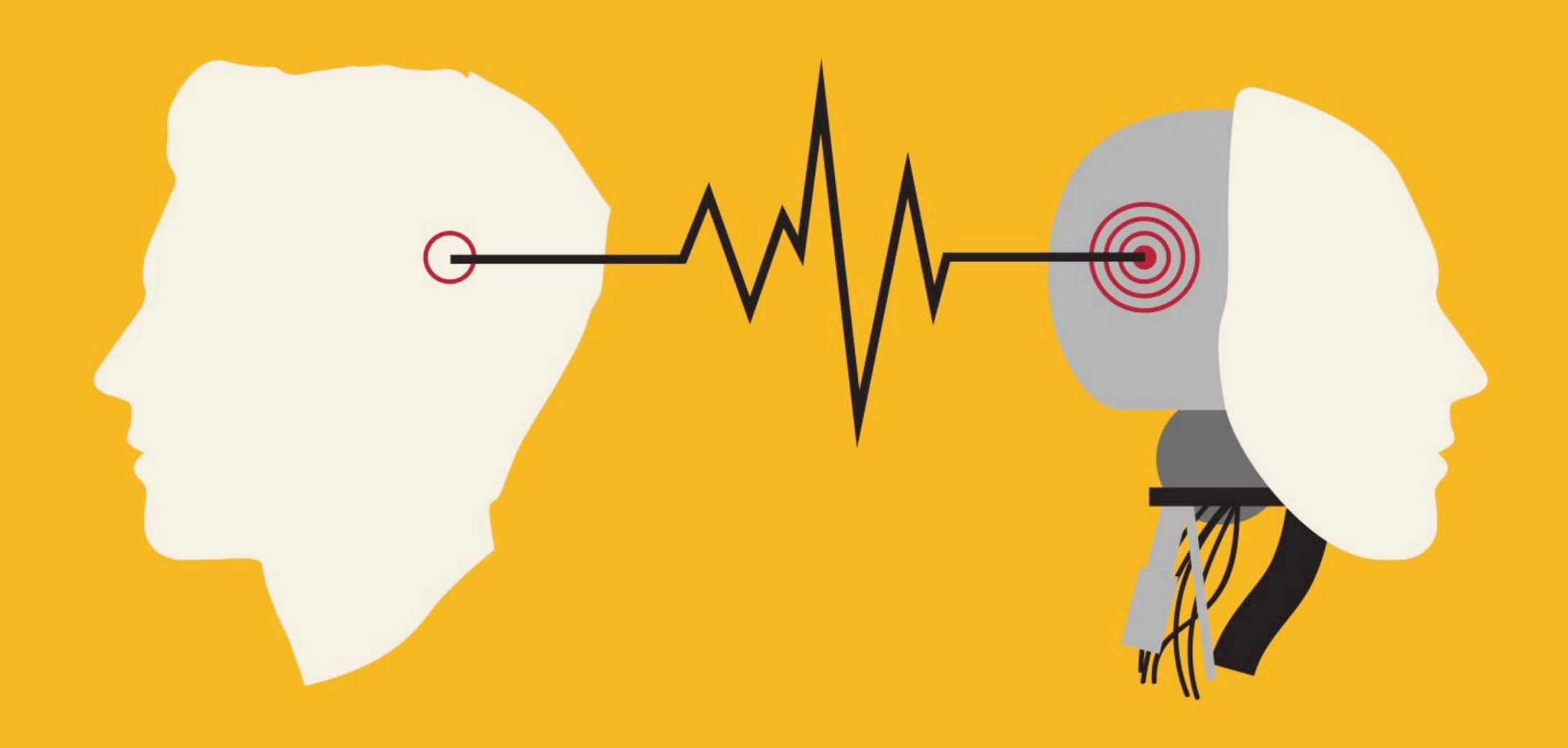




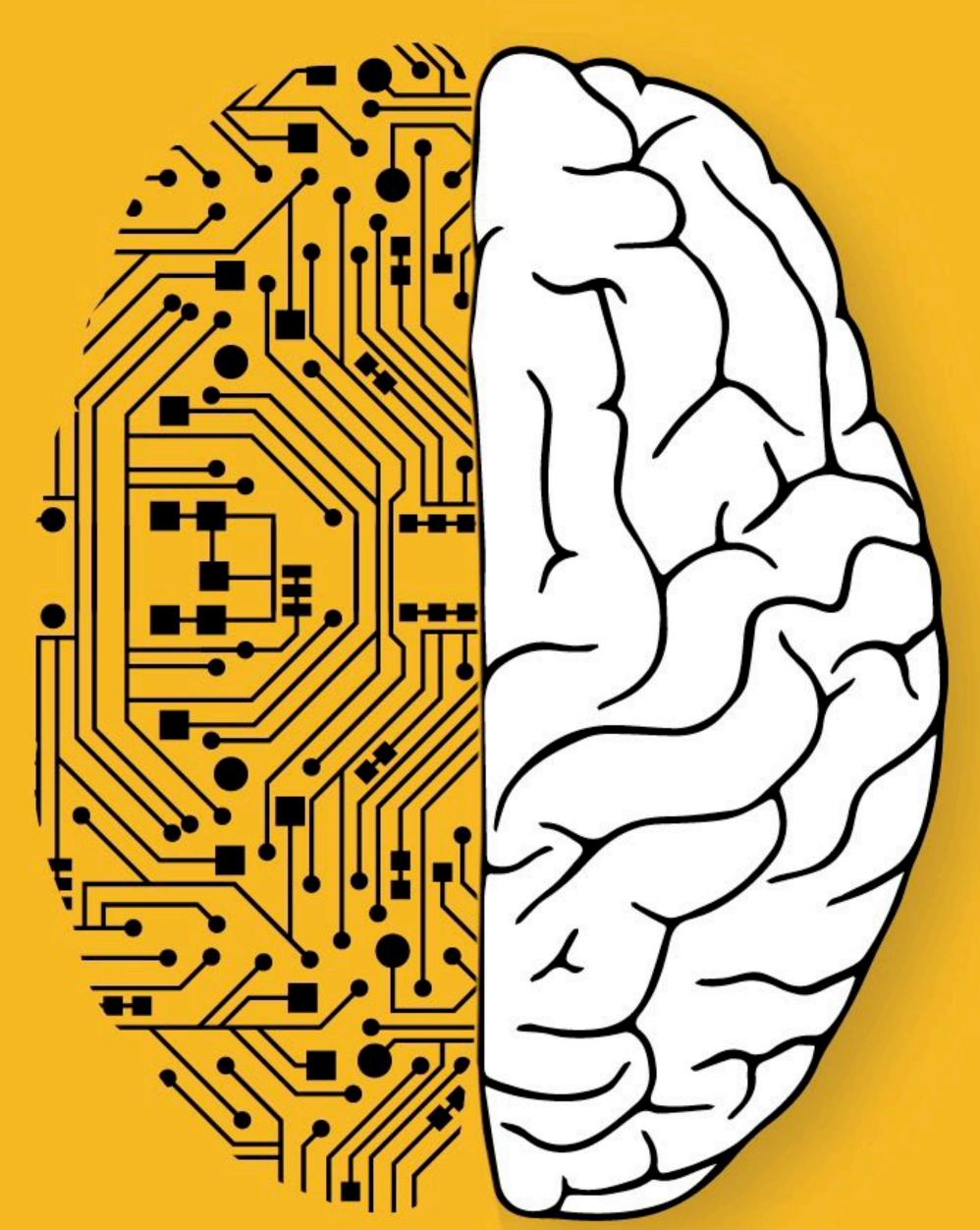
Algorithms

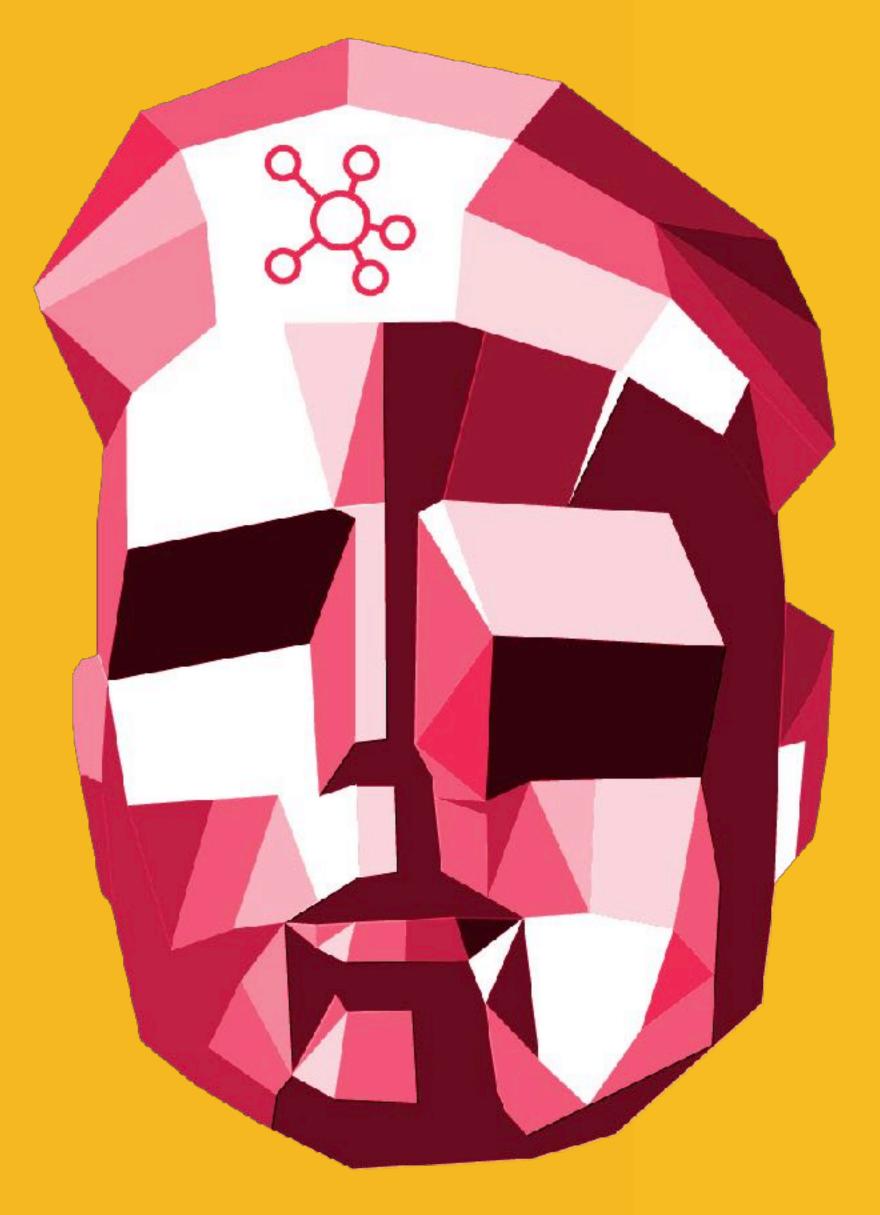
Androrithms

Years not decades: ethical issues are exploding

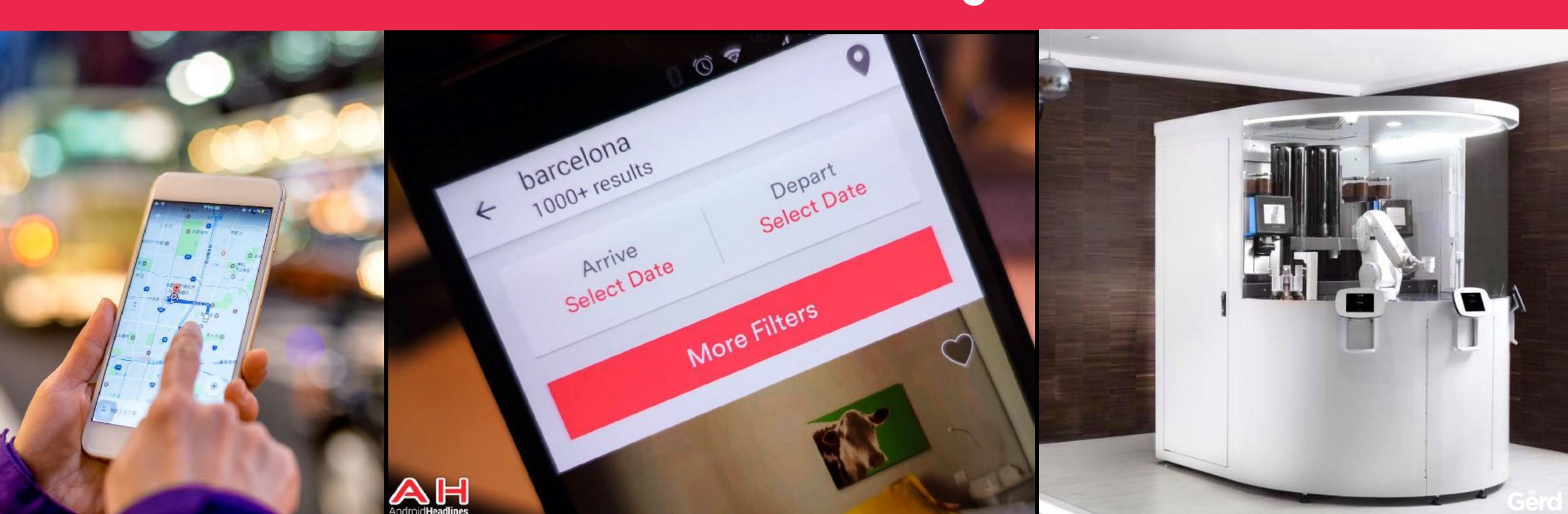


So how computable are we?

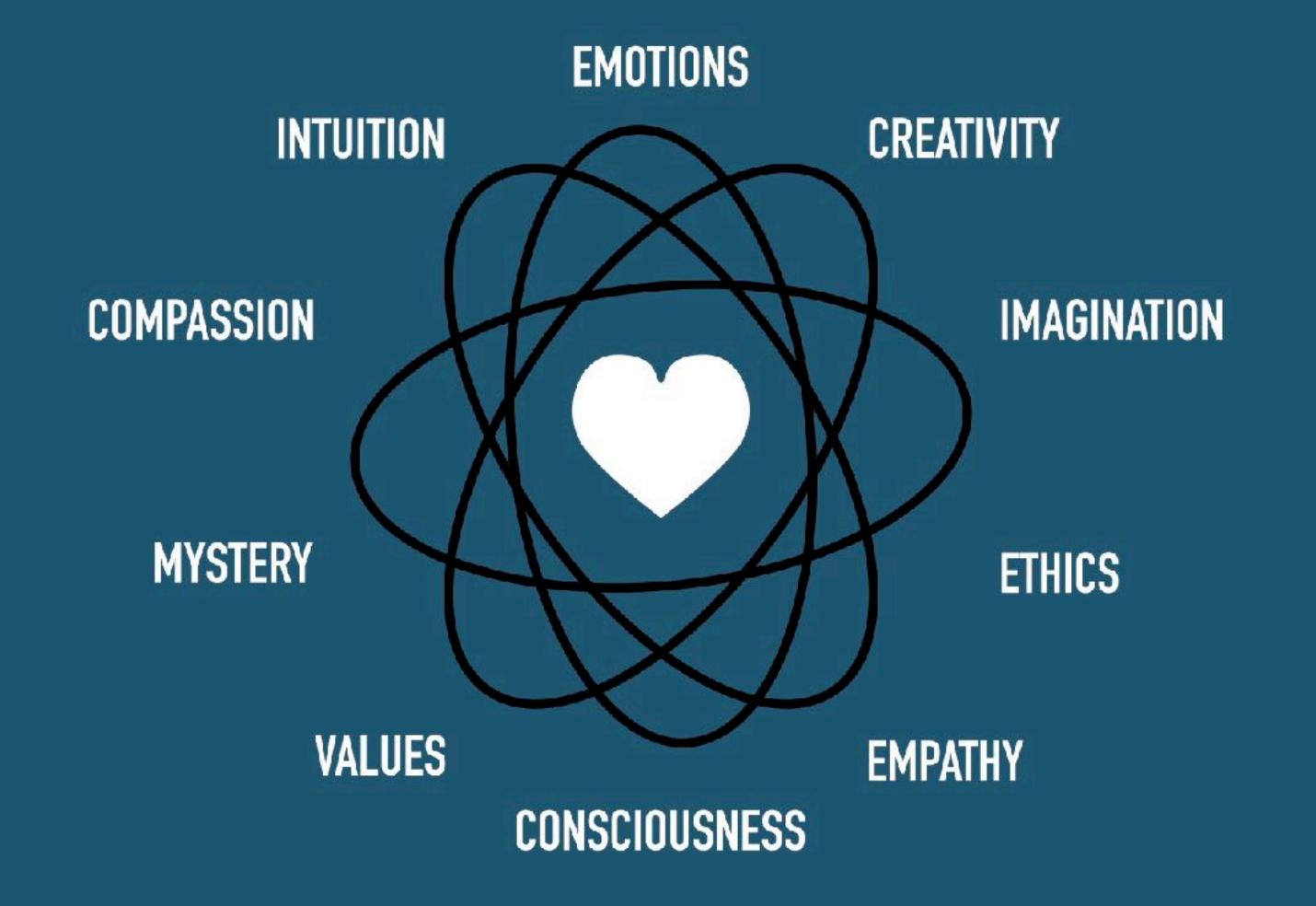




"Algorithms outperform human intelligence when it is not about understanding, mental or emotional states, intentions, interpretations, deep semantic skills, consciousness, self-awareness and flexible intelligence" (via Luciano Floridi)

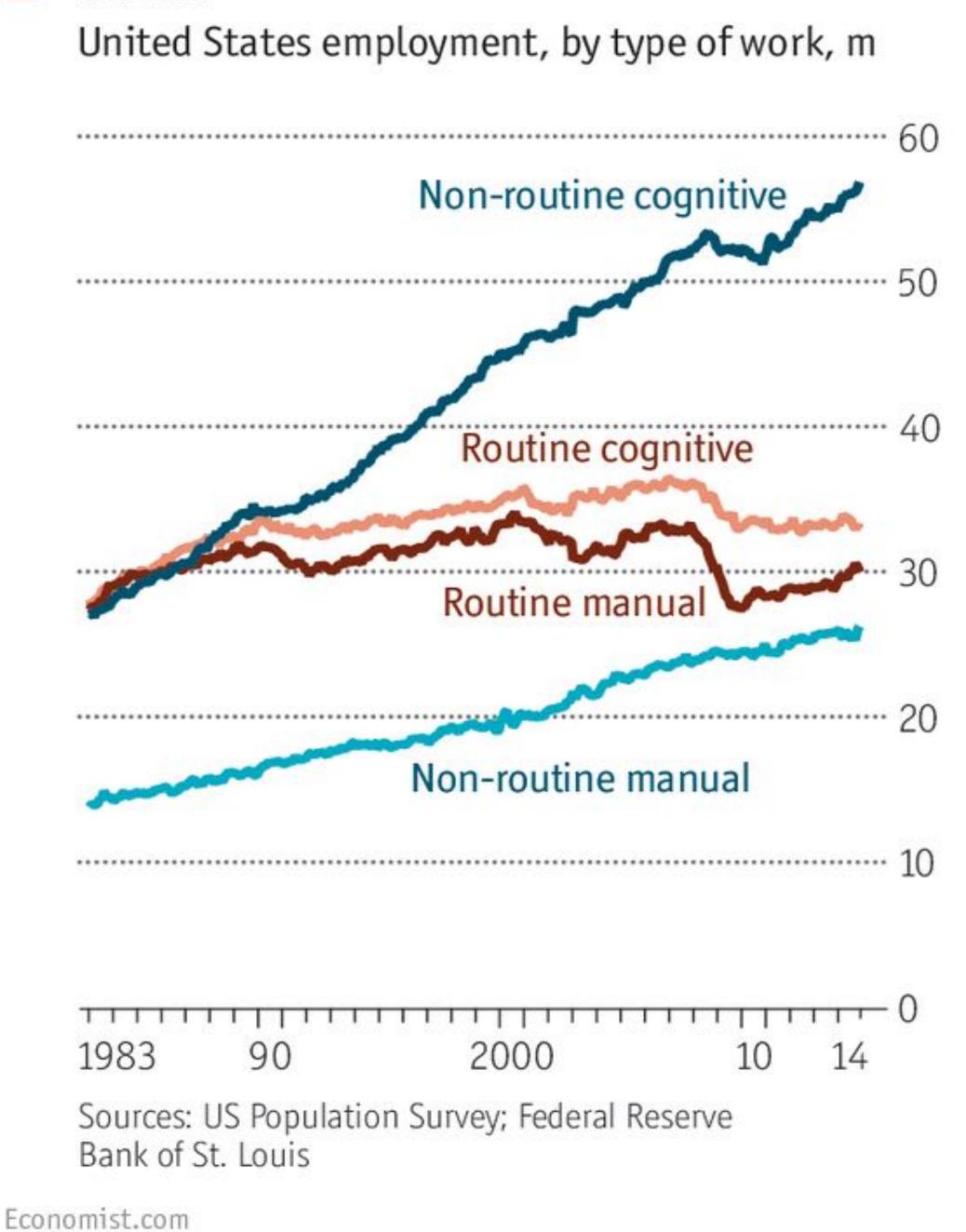


Anything that can be digitized or automated, will be . . .





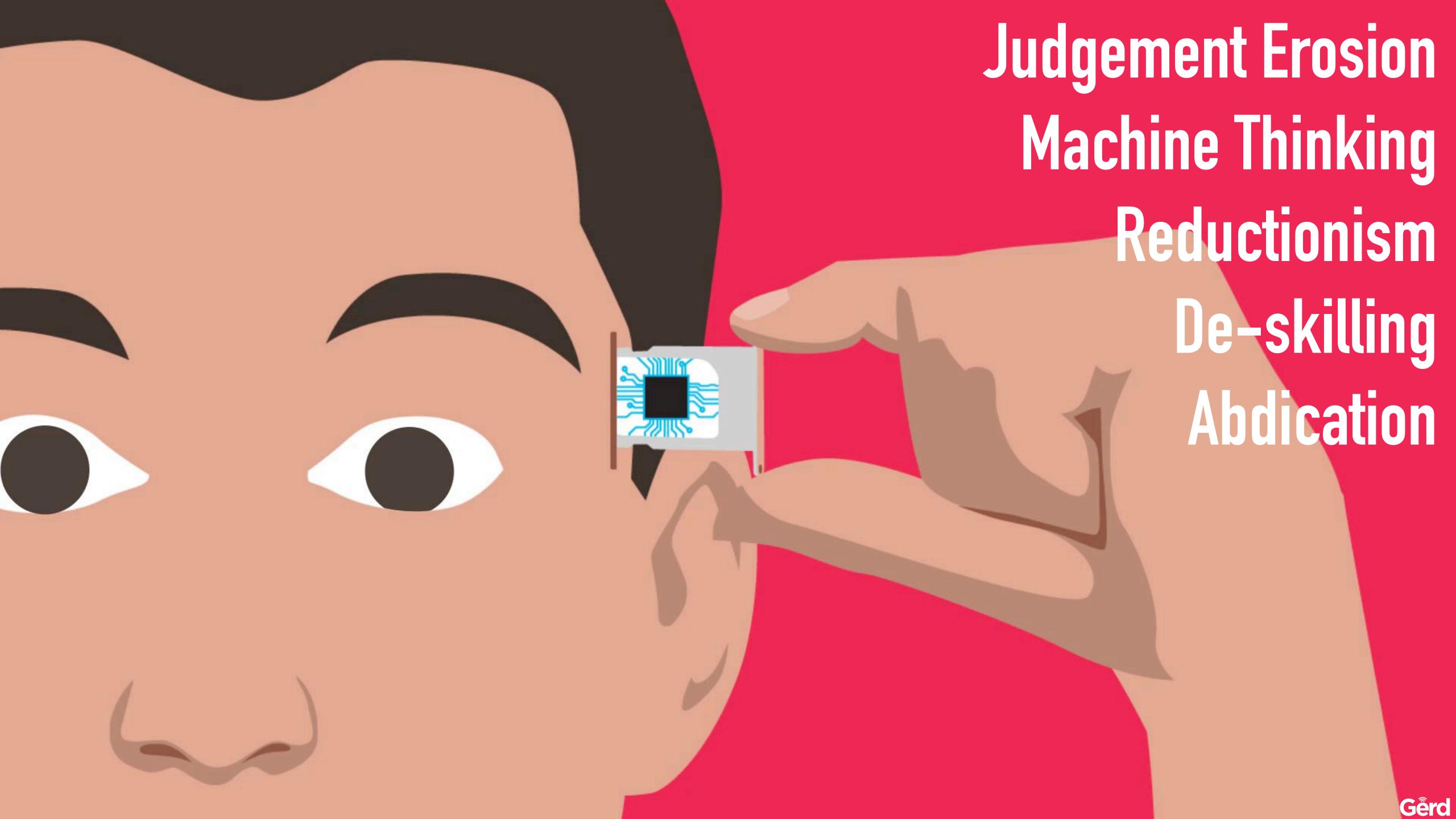
Think



2020

- 1 Complex Problem Solving
- 2 Critical Thinking
- 3 Creativity
- 4 People Management
- 5 Coordinating with Others
- **6** Emotional Intelligence
- 7 Judgement and Decision Making
- 8 Service Orientation
- Negotiation
- 10 Cognitive Flexibility







"Ethics is knowing the difference between what you have a right (or the power) to do and what is the right thing to do"

adapted from Potter Stewart

Gerd

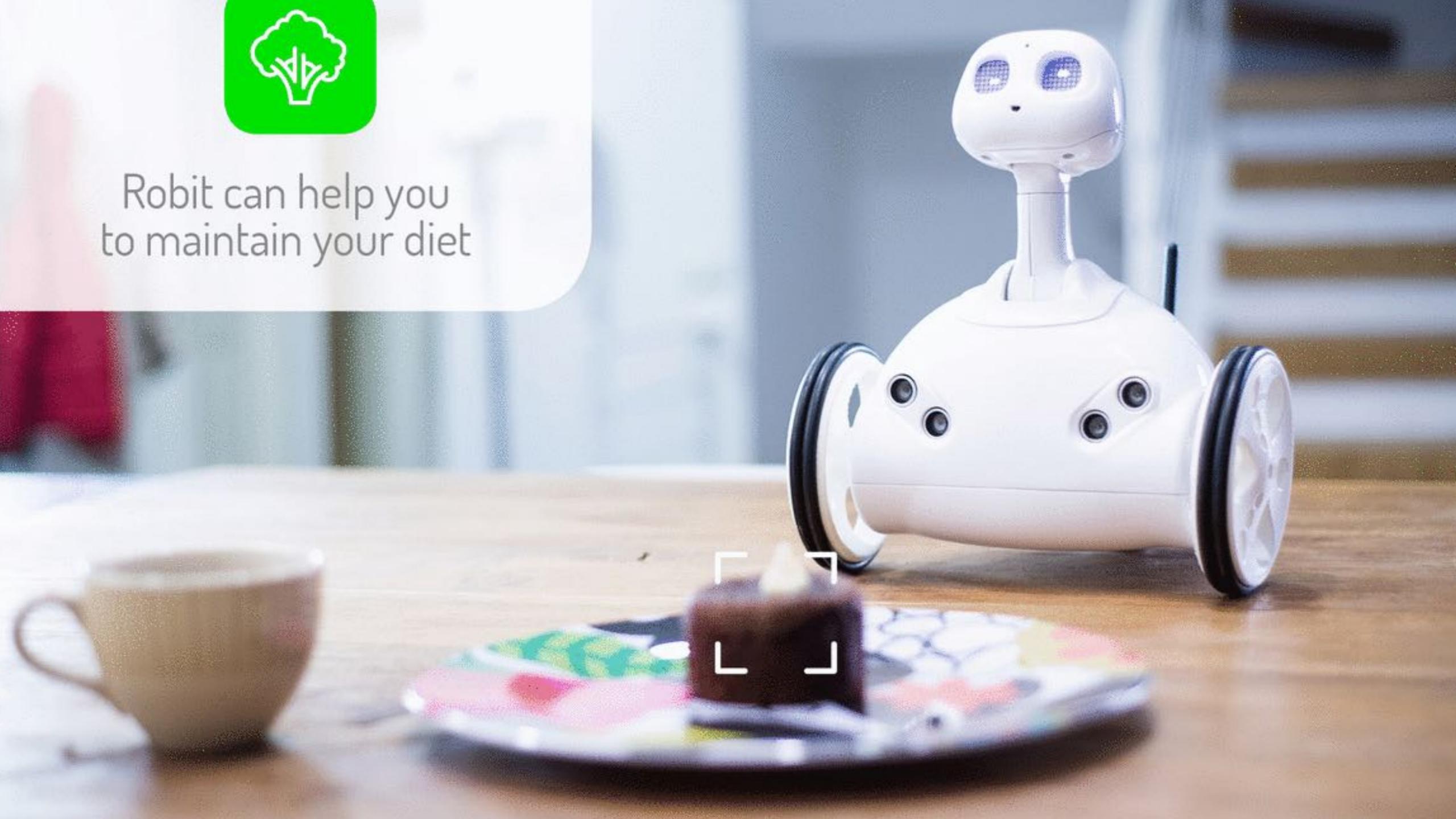


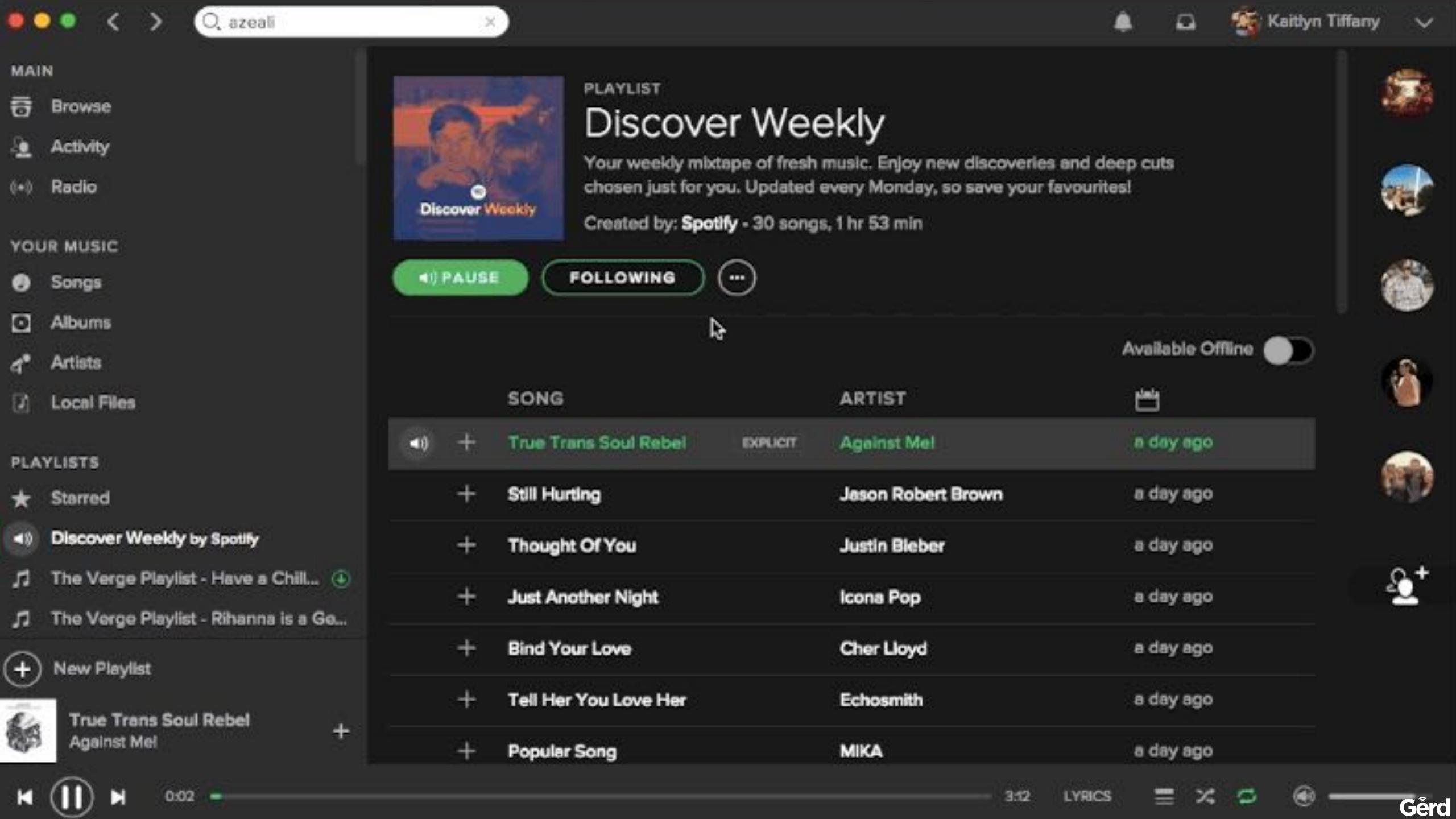
Intelligent machines will change our world more than any other invention of the past 50 years

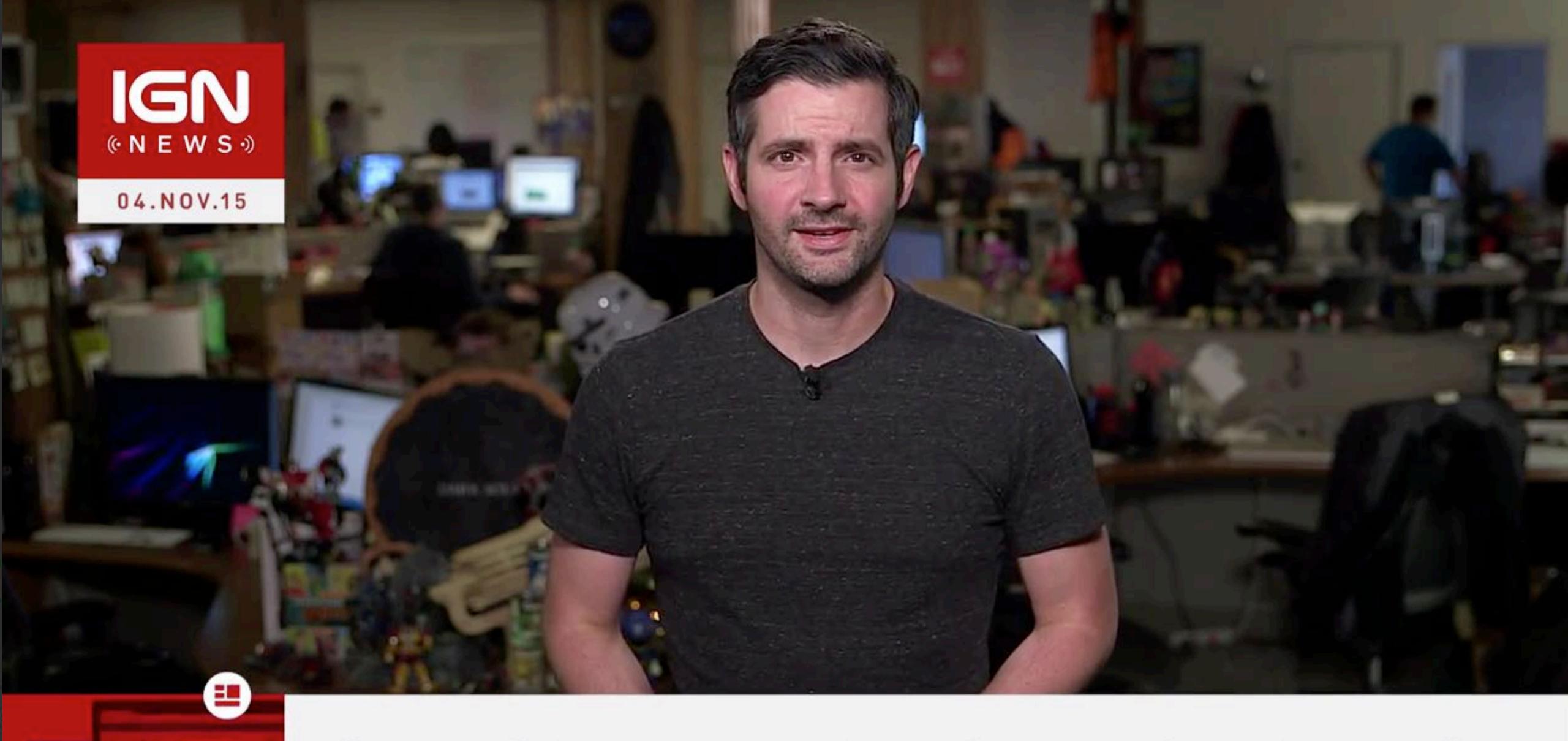










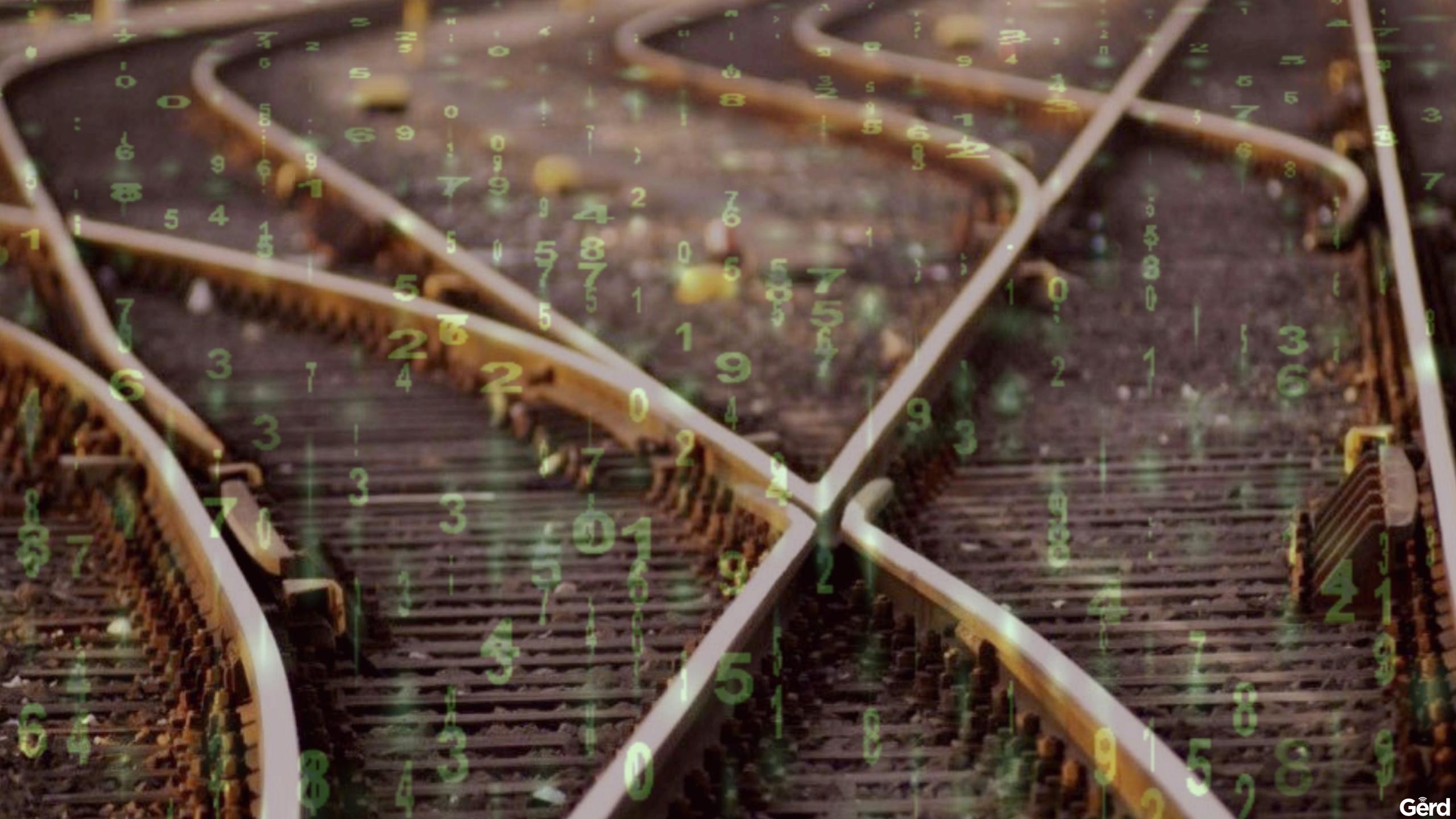


GMAIL'S NEW AI WILL ANSWER YOUR EMAILS

Scans your emails and generates responses

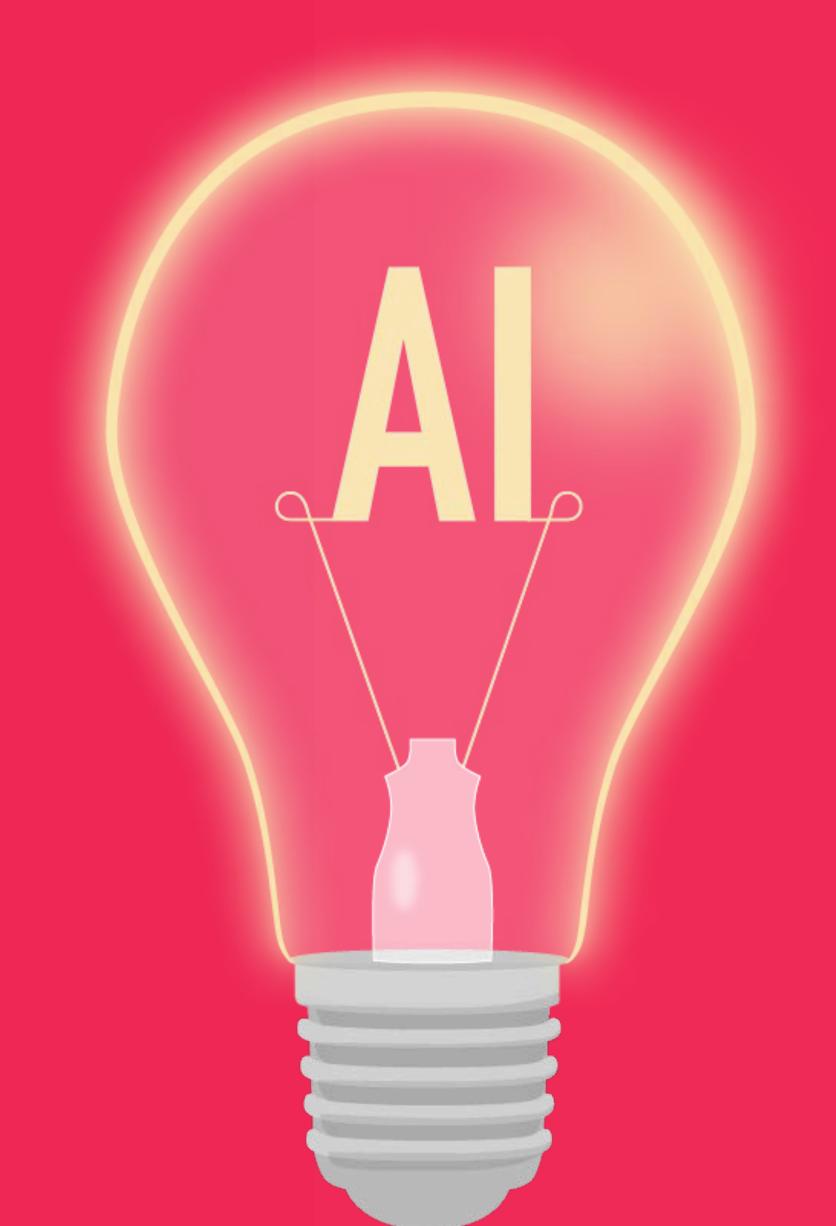
TECH

NEWS



Data is the new oil, and AI is the new electricity





The Future Of A.I. Forecasted cumulative global artificial intelligence revenue 2016-2025, by use case (U.S. dollars) Static image recognition, classification, \$8,097.9m and tagging Algorithmic trading strategy \$7,540.5m performance improvement Efficient, scalable processing of patient data \$7,366.4m \$4,680.3m Predictive maintenance Object identification, detection, \$4,201.0m classification, tracking* \$3,714.1m Text query of images Automated geophysical feature detection \$3,655.5m Content distribution on social media \$3,566.6m Object detection and classification -\$3,169.8m avoidance, navigation \$2,472.6m Prevention against cybersecurity threats



^{*} From geospatial images

@StatistaCharts Source: Tractica

statista 🛂

Putin says the nation that leads in AI 'will be the ruler of the world'

James Vincent

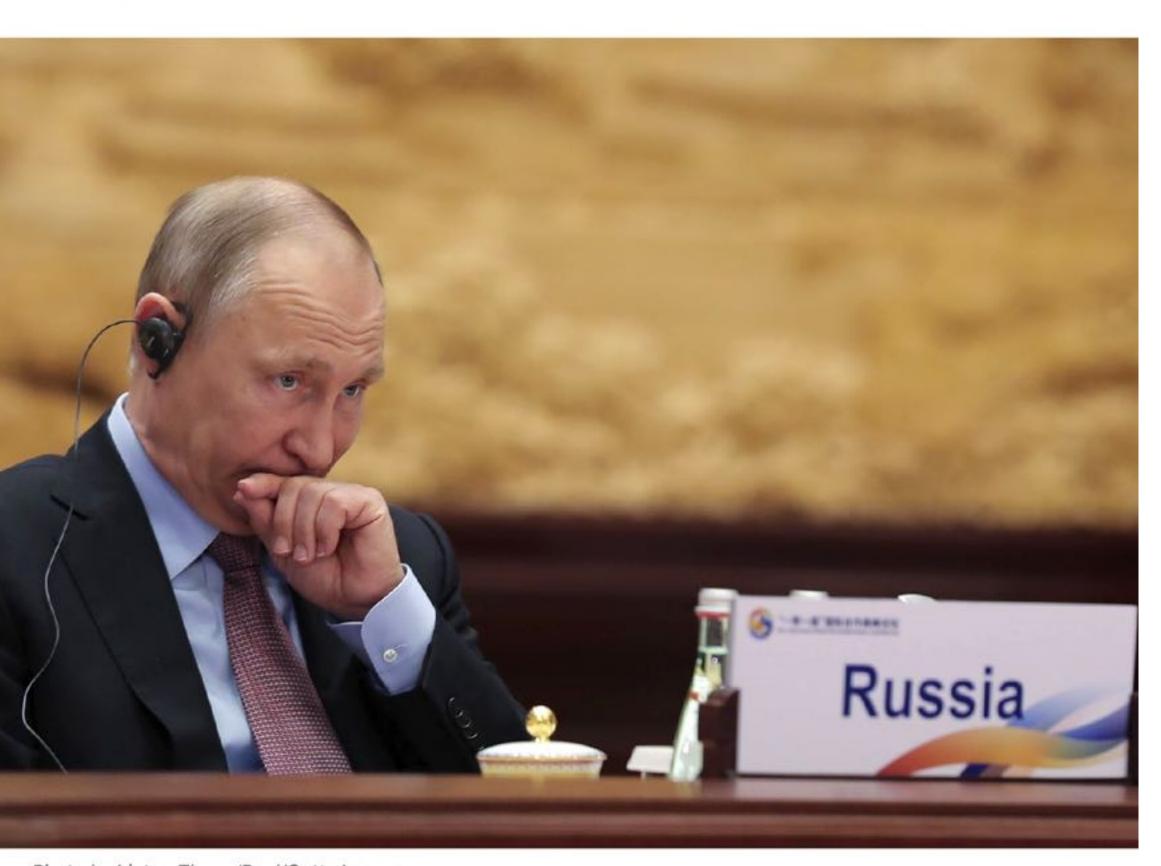


Photo by Lintao Zhang/Pool/Getty Images

Russian president Vladimir Putin has joined the war of words concerning the international race to develop artificial intelligence. Speaking to students last Friday, Putin predicted that whichever country leads the way in AI research will come to dominate global affairs.

"Artificial intelligence is the future, not only for Russia, but for all humankind," said Putin, reports *RT*. "It comes with colossal opportunities, but also threats that are difficult to predict. Whoever becomes the leader in this sphere will become the ruler of the world."

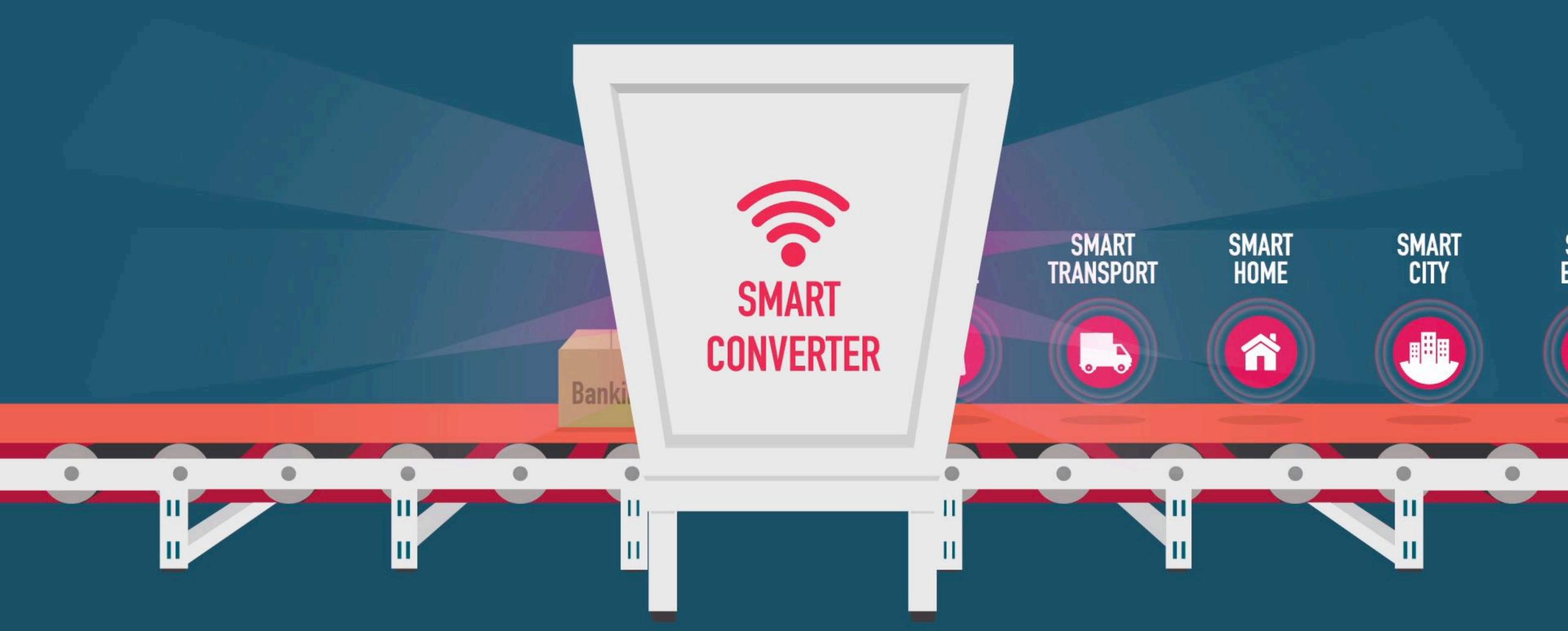
Beijing Wants A.I. to Be Made in China by 2030

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By PAUL MOZUR JULY 20, 2017



Everything is becoming networked, intelligent and real-time: huge impact on transportation, shipping, logistics, supply-chain



Data^X + Cloud + IoT + Al: a new Meta-Intelligence



Data^X + Cloud + IoT + Al: a new Meta-Intelligence



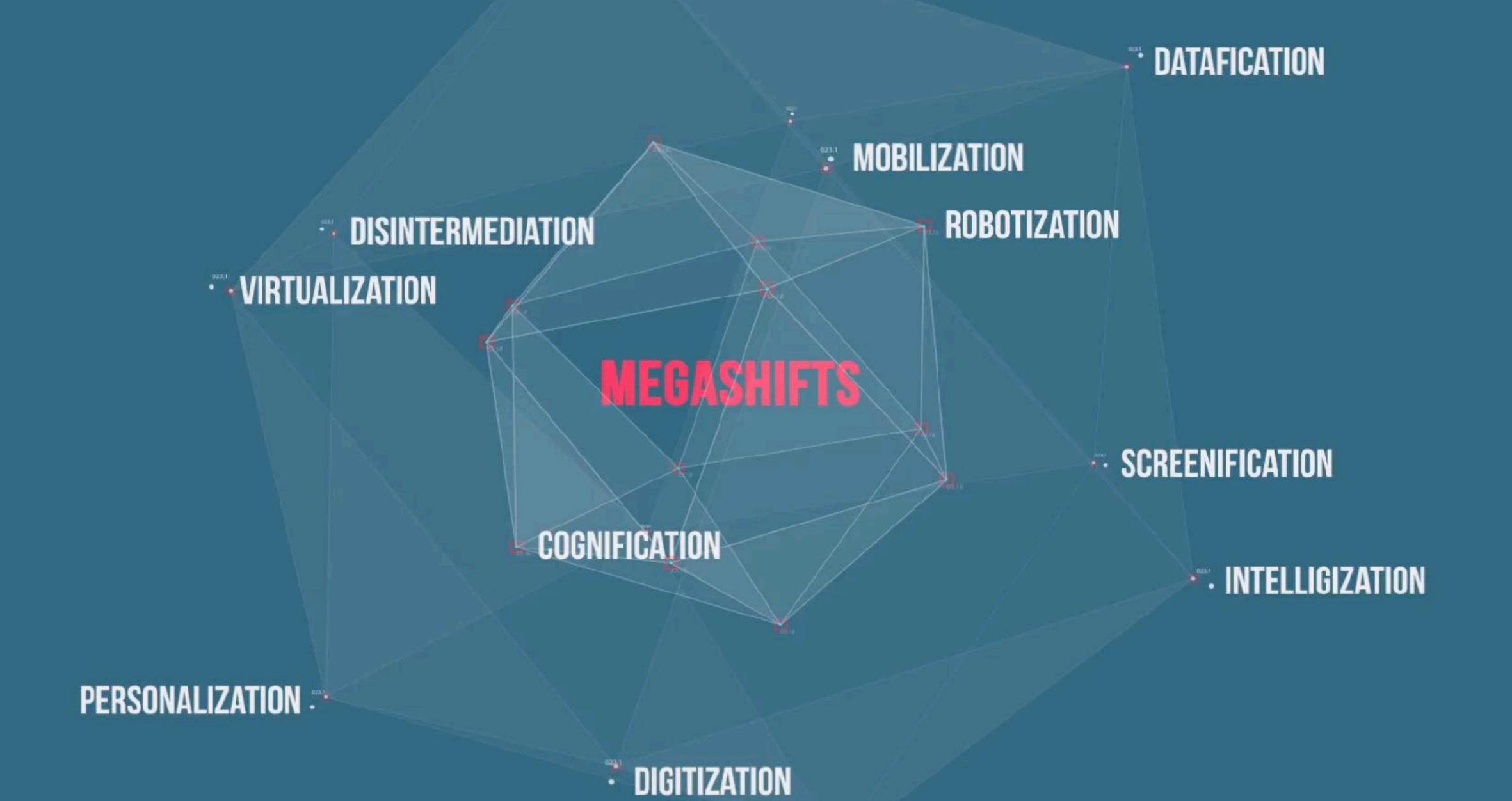
Data^X + Cloud + IoT + Al: a new Meta-Intelligence



Efficiency is only the first step: use technology to do NEW THINGS not just to do better or cheaper things



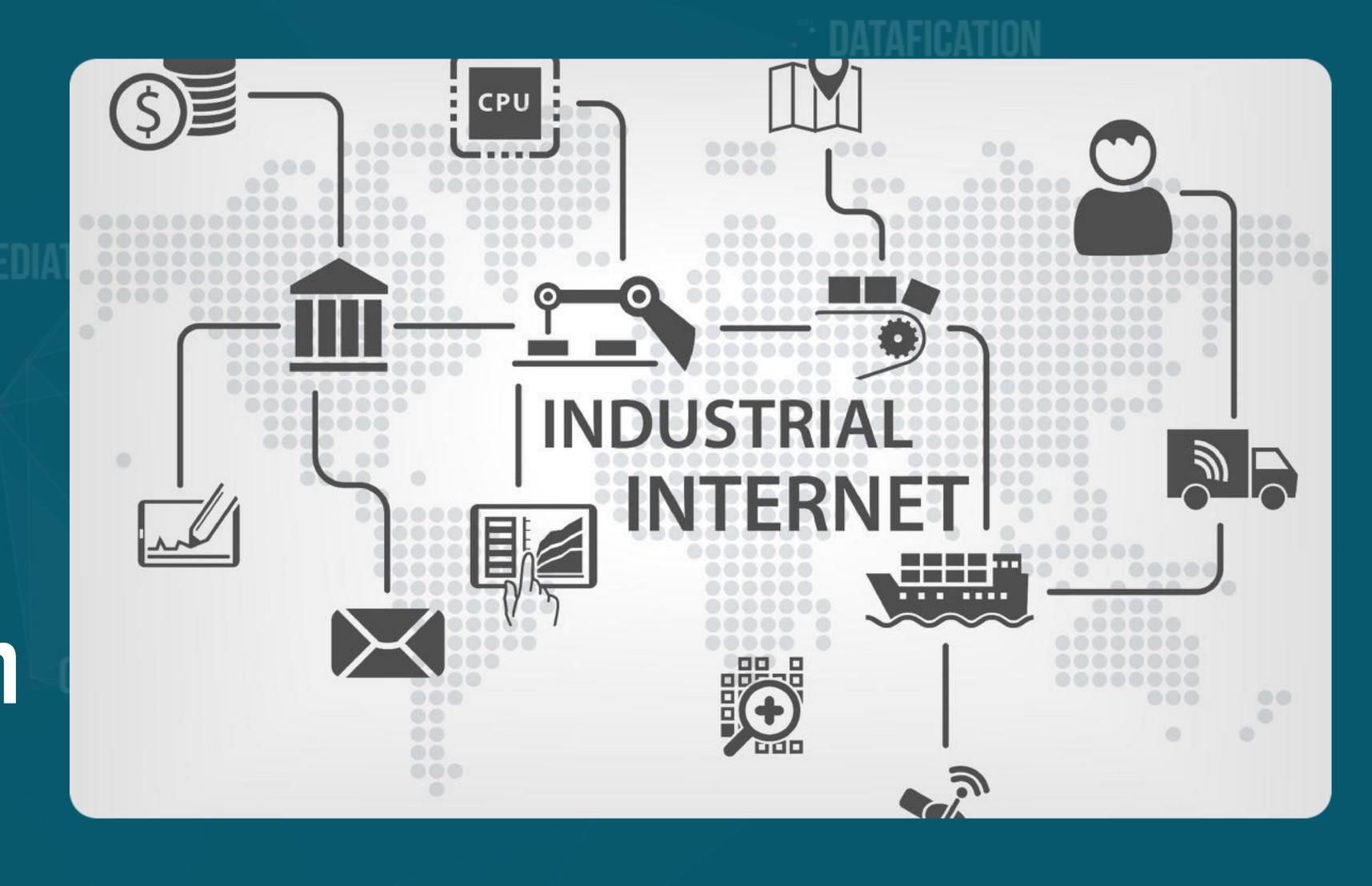
The Megashifts impacting transportation, railways and logistics



Digitization Datafication Cognification Virtualization Disintermediation Personalization



Digitization Datafication Cognification Virtualization Disintermediation rersonauzauon



Digitization Datafication Cognification Virtualization Disintermediation Personalization

Popular Mechanics @PopMech · 8h Introducing the world's first ever 3-D printed car: popme.ch/6016UWjw #BTA2014

Digitization Datafication Cognification Virtualization Disintermediation Personalization



Datafication, Automation, Cognification

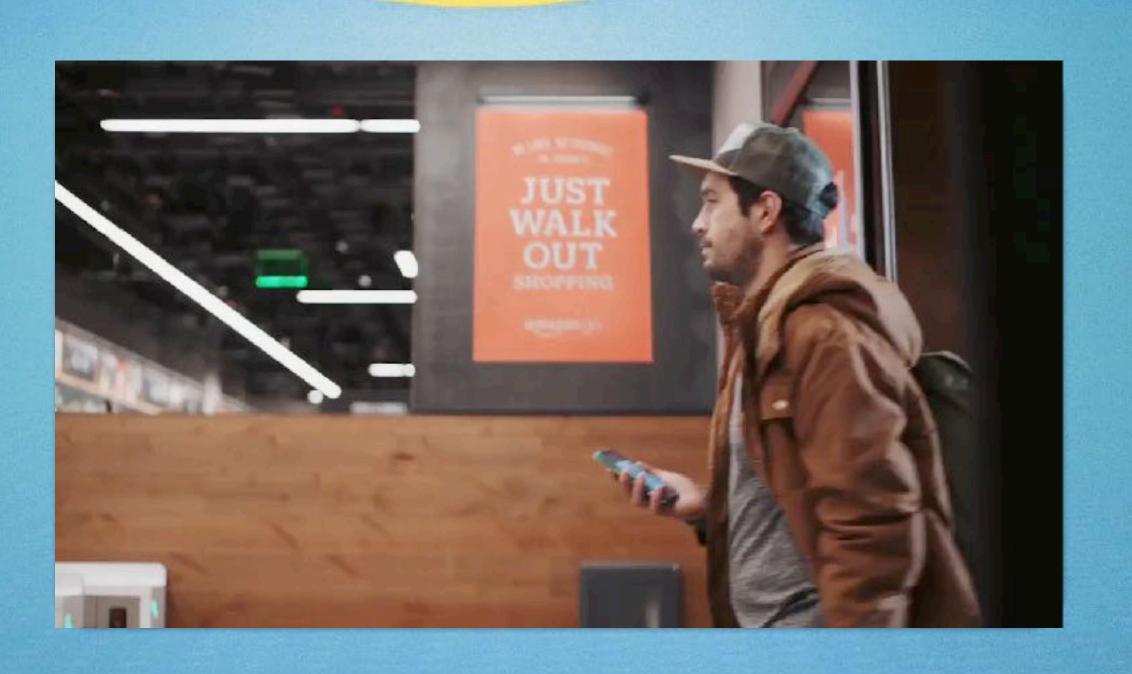


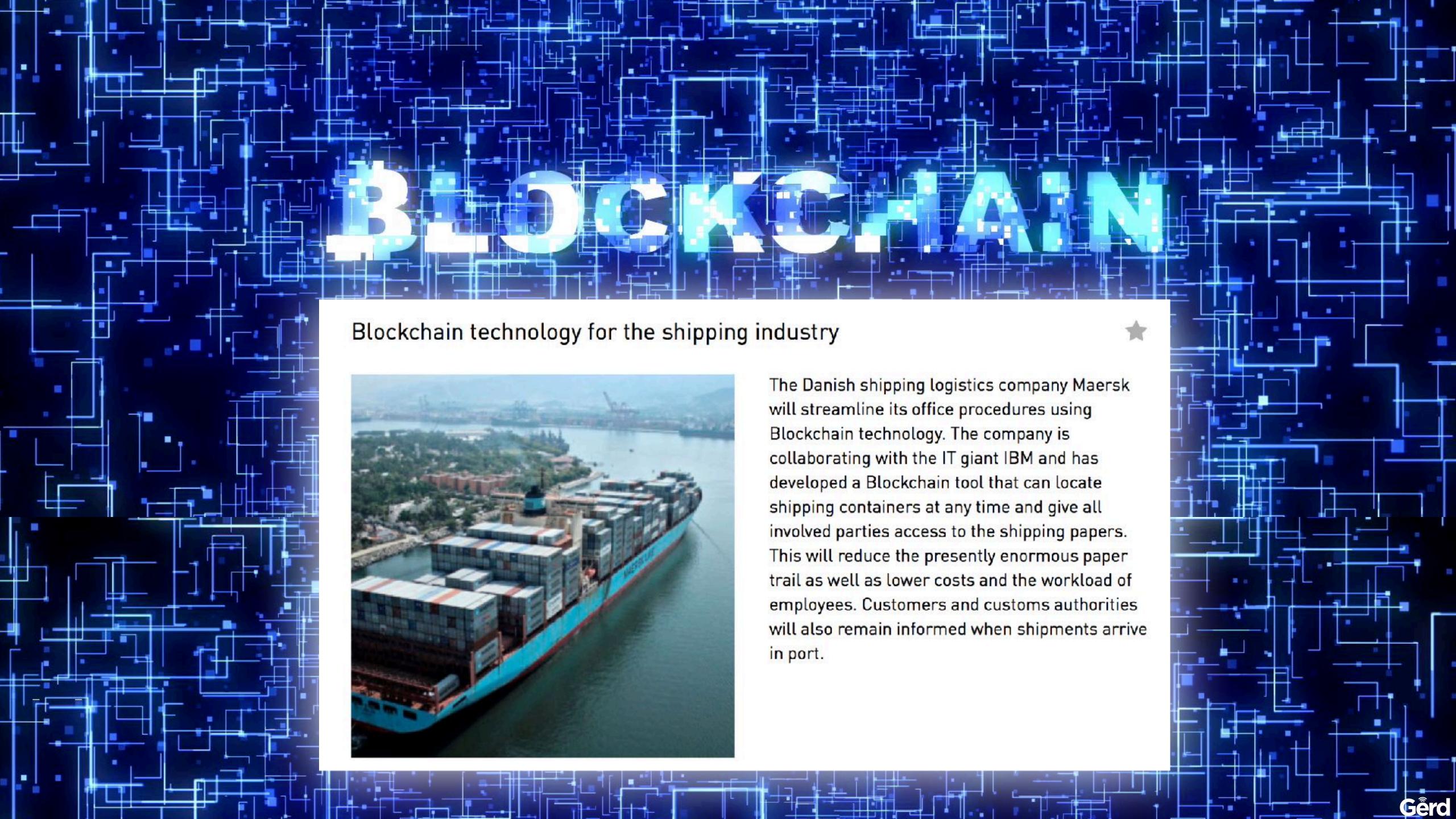
What should (not) be automated?

Virtualization, Disintermediation, Platformization



amazon





The future is #HellVen

- we will need wisdom and stewardship



uninstalling...



Action Items Transformative Ф

Transformative Action Items Ф





Transformative Action Items Ф



"As the world becomes more digital, it will be our humanity that differentiates us and wins with customers"

Doug Mc Millon CEO, Walmart via brandchannel.com

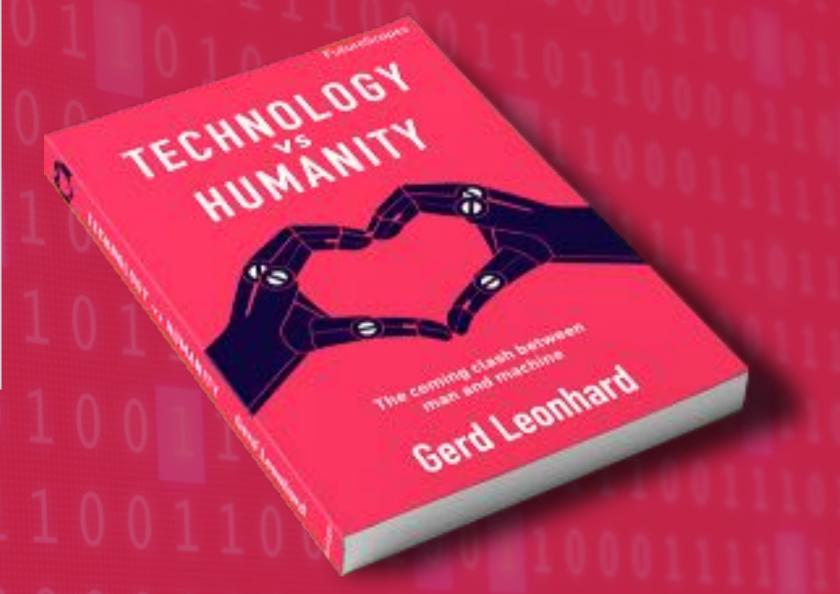
Hyper-

Collaborate!





GLOBAL TRANSPORT DEVLOPMENT CHALLENGES





Thanks for your time and attention!

